

CASE STUDY

HOW WE TRIPLD A CLIENT'S RETENTION RATE

BY RICHARD MILLINGTON
WWW.FEVERBEE.COM



**MOST MEMBERS AREN'T
GOING TO STICK AROUND**

Figure 11. Community Member Tenure

bracket/ comm_id	total users	% single post	% tenure less than 30 day	% tenure less than 90 days	average user tenure	av
Ex-Small	40129	38.3%	73.0%	80.9%	80.7	
2	297	39.7%	87.5%	91.6%	48.5	
6	474	38.6%	57.2%	63.3%	222.3	
7	581	53.7%	74.4%	79.3%	84.3	
8	1403	54.8%	90.2%	95.8%	12.0	
13	788	33.6%	62.7%	71.2%	135.3	
15	932	35.3%	71.7%	81.7%	63.8	
18	191	28.8%	69.1%	82.7%	68.2	
21	296	25.7%	71.3%	77.4%	109.7	
22	1777	53.7%	87.8%	92.3%	36.4	
24	790	36.8%	64.6%	73.8%	108.2	
29	194	37.1%	74.2%	80.9%	63.5	
33	1354	38.1%	70.6%	80.0%	62.9	
40	676	40.4%	75.9%	84.9%	39.9	
44	564	47.5%	72.7%	80.7%	60.6	
45	749	53.0%	84.5%	98.3%	11.3	
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47	163	18.4%	54.6%	63.8%	98.4	

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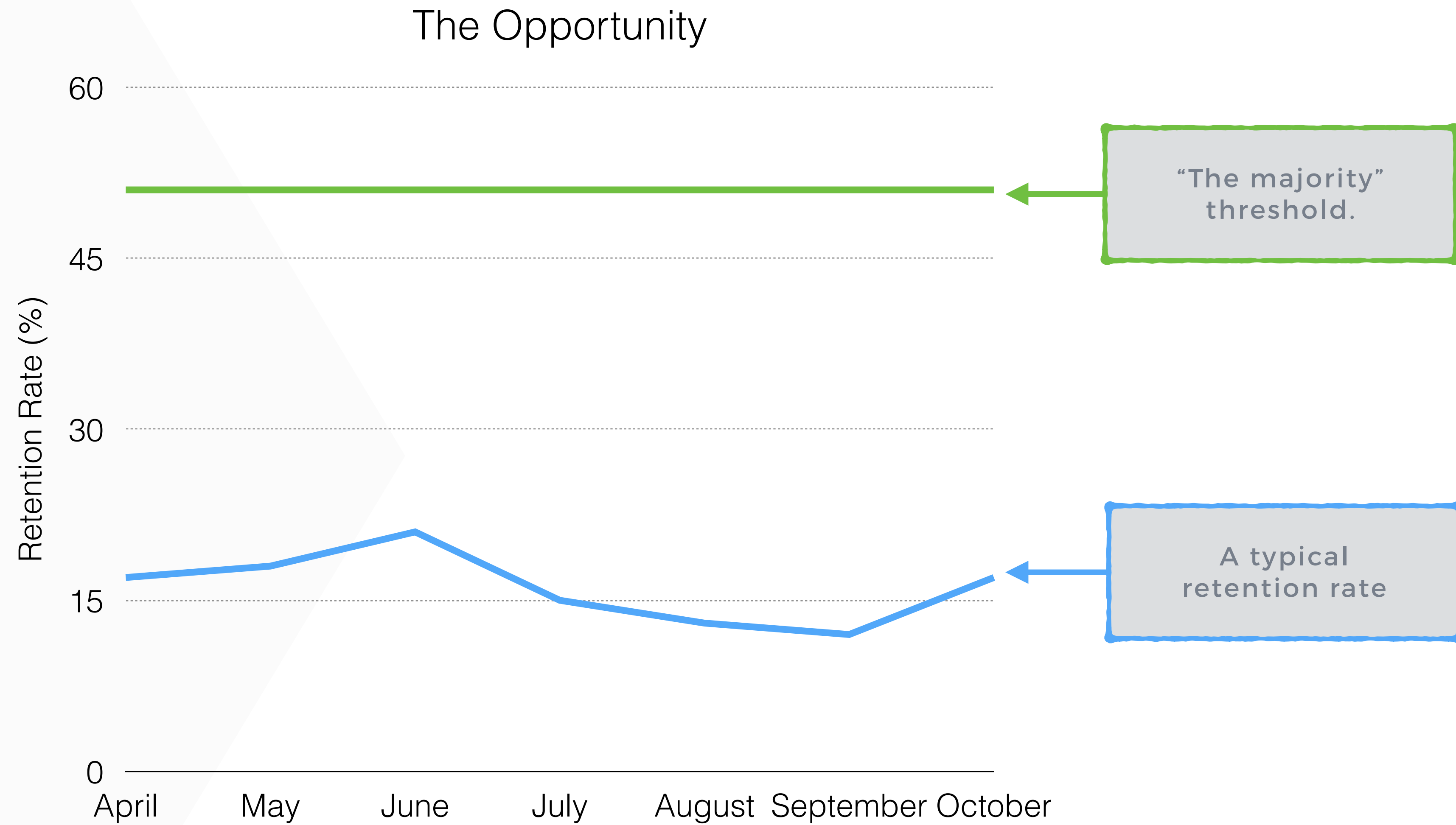
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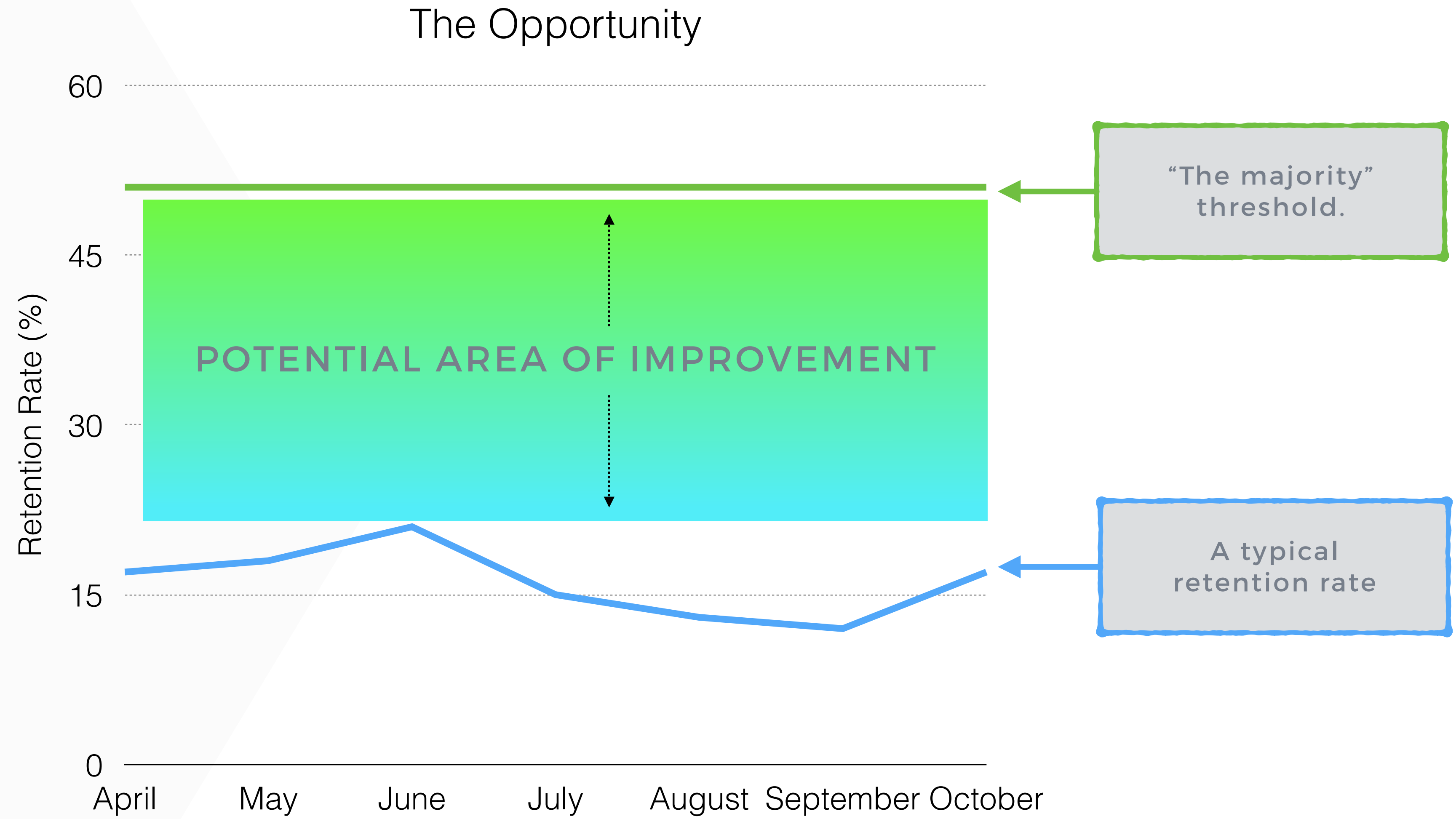
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☆	↕	Name	🕒 First Activity	🕒 Recent Activity	💓 Past year
1	-		Mon 26 June '17	Yesterday at 07:08	
2	-		Sat 24 June '17	Mon 25 June '18	
3	-		Fri 4 November '16	Tue 12 June '18	
4	-		Wed 11 January '17	Thursday at 15:39	
5	-		Fri 7 July '17	Tue 26 June '18	
6	-		Sat 4 February '17	Thursday at 18:59	
7	-		Tue 27 June '17	Monday at 18:31	
8	-		Sat 24 February '18	Wednesday at 16:15	
9	-		Thu 26 January '17	Thu 5 July '18	
10	-		Thu 16 November '17	Fri 18 May '18	
11	-		Tue 1 August '17	Wed 6 December '17	
12	-		Fri 14 July '17	Wed 1 August '18	
13	-		Tue 15 May '18	Wed 23 May '18	
14	-		Fri 17 February '17	Thu 12 July '18	
15	-		Tue 17 January '17	8 Tue 7 August '18	







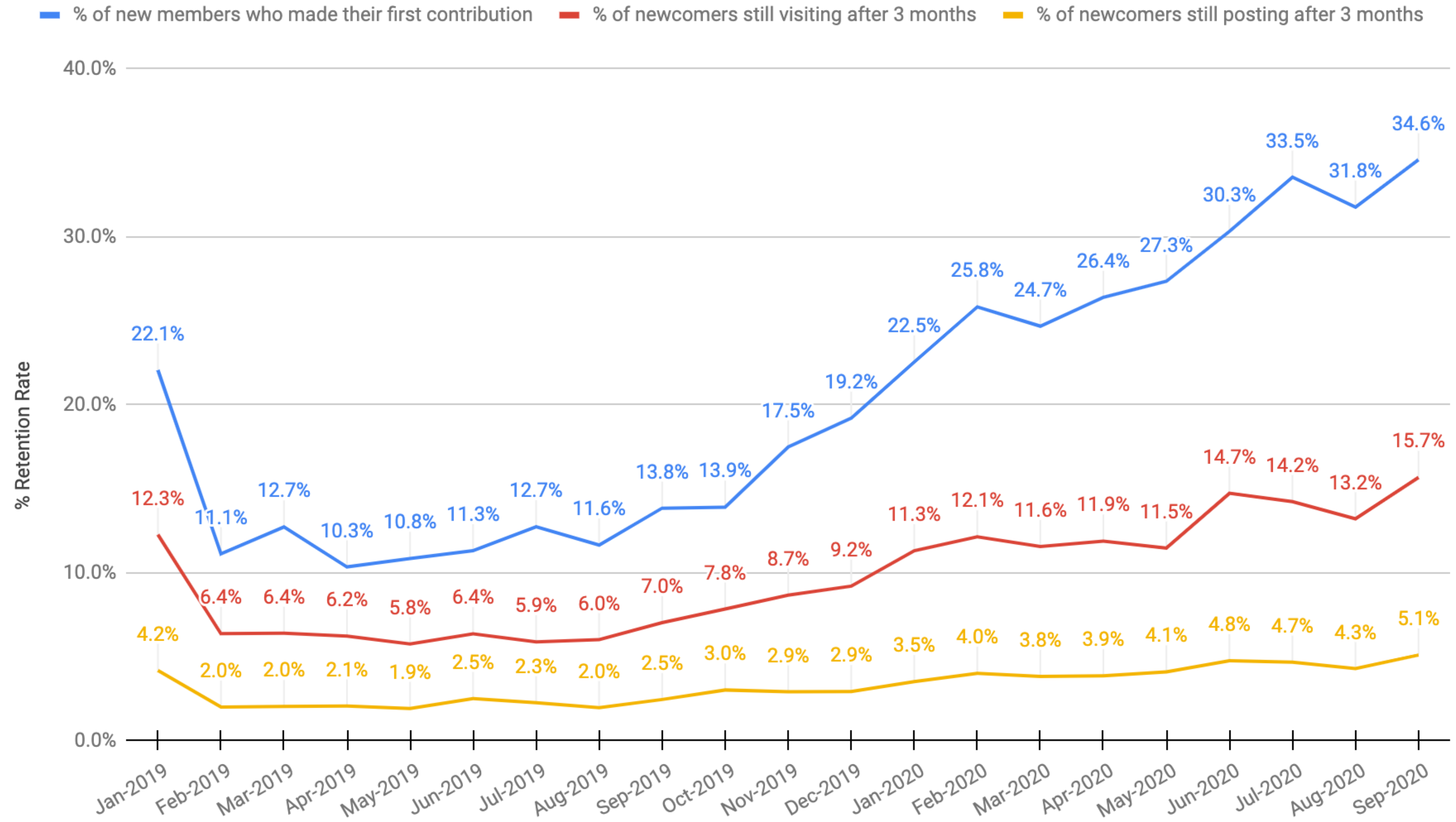
CASE STUDY

HOW WE TRIPILED A CLIENT'S RETENTION RATES



Improving Member Retention - Time-Series Data Over Two Years

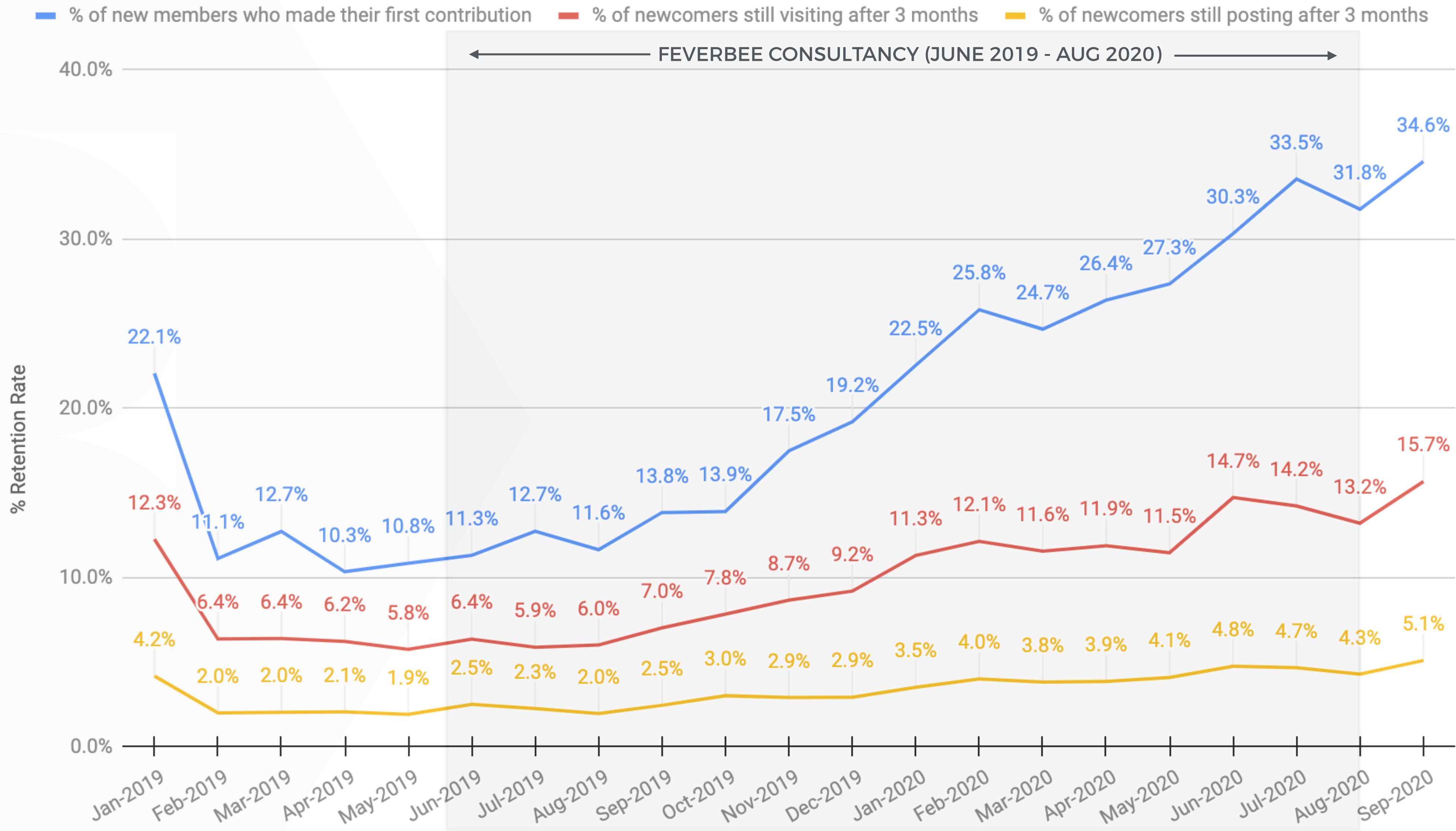
Community Cohort Analysis (Jan 2019 - June 2021)





Improving Member Retention - Time-Series Data Over Two Years

Community Cohort Analysis (Jan 2019 - June 2021)





BACKGROUND **RESEARCH, CONSTRAINTS,** **AND GOALS**



ALWAYS BEGIN WITH RESEARCH

26 member interviews
17 staff interviews
279 survey responses.



RESEARCH SUMMARY

KEY FINDINGS

- 1) No capacity for major technical changes.
- 2) Members only visited when they had a problem.
- 3) Newcomers didn't find "any reason" (value) to keep coming back.
- 4) When informed of the value, members seemed keen to explore it.
- 5) Poor communication of value was a critical problem.
- 6) Superusers felt ignored and were beginning to drift away.
- 7) Members disliked receiving "countless" notifications from the community.



STATIC RETENTION RATES

In the 5 months prior to our work, the retention rates had declined from a holiday-period high and settled barely shifted from one month to the next.

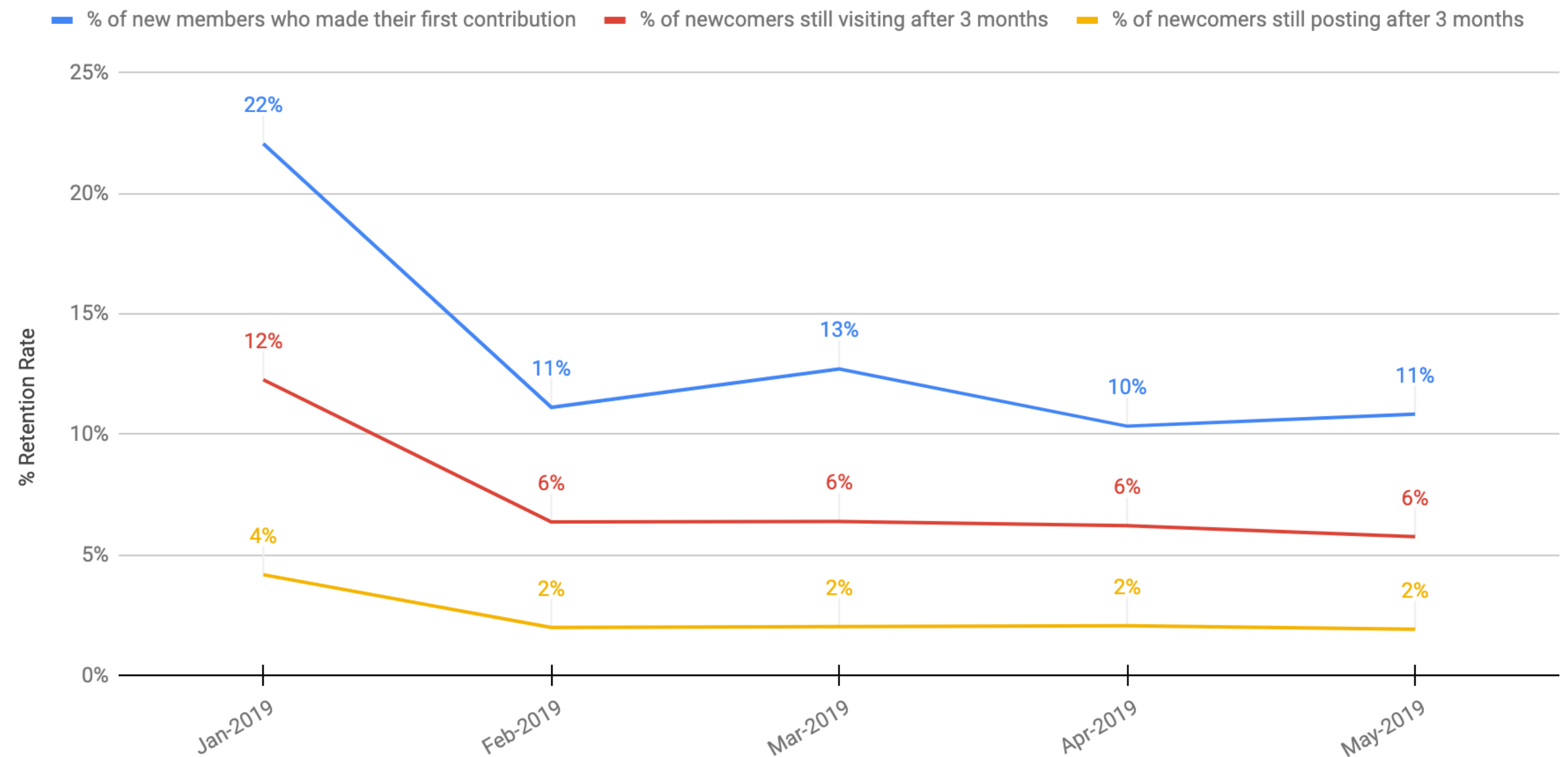
11% of new members made a contribution.

6% of newcomers still visited after 3 months,

2% of newcomers were still posting after 3 months.

Improving Member Retention - Time-Series Data Over Two Years

Community Cohort Analysis (Jan 2019 - June 2021)





STEP ONE

REMOVING AUTOMATED MESSAGES



STOPPED MAJORITY OF AUTOMATION RULES

- 1) Community was sending newcomers 7 to 10 messages in their first month.
- 2) Several members considered them patronising.
- 3) Most messages were low value (i.e. you have a beginner badge!)
- 4) Crowded out the more important messages we wanted to send to newcomers.

Congratulations on your new Community Badge! 🏆



community [redacted]
to richard@feverbee.com ▼

Fri, 29 Oct 2021, 09:45



Thank you for being part of [redacted] Community, the first online community created exclusively for [redacted].

As one of our premier members, you have just been awarded your first badge for joining the [redacted] Community! You can now earn points and badges through your activity and contributions on the community site by asking questions in the forum, liking posts, offering your perspective, others liking your posts, and more.

You will see your new badge on your profile in the coming days. We will also be adding additional badges in the future acknowledging member expertise, social networking, and more...so, stay tuned.





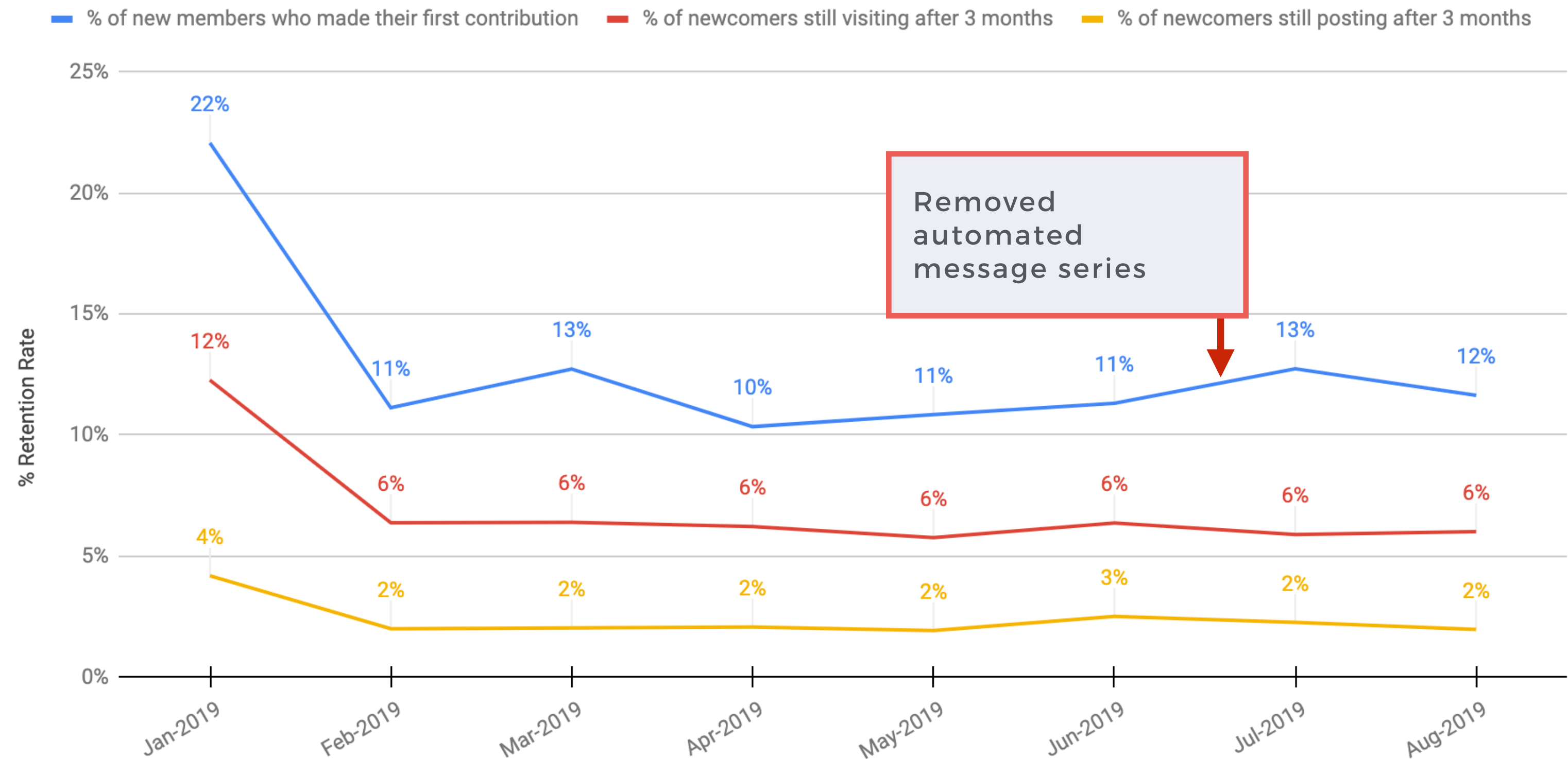
AUTOMATION RULES HAD NO MAJOR IMPACT

Removing automated messages didn't seem to increase participation at all. However, interestingly, it didn't decrease participation either.

We strongly suspect automated messages are largely redundant when it comes to engaging newcomers or keeping newcomers engaged in a community.

Improving Member Retention - Time-Series Data Over Two Years

Community Cohort Analysis (Jan 2019 - June 2021)





STEP TWO

IMPROVING THE FIRST IMPRESSION

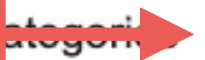


CHANGED TO 'LATEST POSTS' BY DEFAULT

Our research suggested:

- 1) Majority of members had already seen the top posts.
- 2) Latest posts encouraged quicker responses due to increased visibility.
- 3) Members wanted their discussions to appear at the top of the page.

These defaults matter a lot



Nitrosamines Exchange

A knowledge based community for all-things Nitrosamine

Latest

New (1)

Unread (3)

Top

Participate Anonymously

+ New Topic

Replies

Views

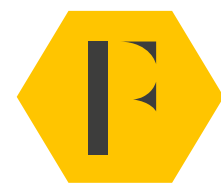
Activity

<p>📌 How-To in the community -Tutorial</p> <p>■ How-To</p> <p>If you're keen to get to know how to use the community, here's a short video (4 minutes) and some practical tips which cover: Search for topic in the community Post new discussions/topics/questions Tagging members in a... read more</p>	<div></div>	1	49	Aug '21
<p>📌 See Who Else Is A Member</p> <p>■ How-To</p> <p>One theme which emerged from our discussions yesterday was members here want to see who else is a member. You can visit our public member directory here.</p>	<div></div>	1	103	Jul '21
<p>Nitrosamine impurities in drug product specification</p> <p>■ Limits of Nitrosamines</p>	<div></div>	0	7	1d
<p>ANVISA's guidance english version</p> <p>■ Guidance, Documents, Resources</p>	<div> H M S</div>	4	70	1d
<p>Calculation of limit when more than one nitrosamine is identified</p> <p>■ Limits of Nitrosamines</p>	<div> R S</div>	8	58	1d
<p>★ Introduce yourself here! 2</p> <p>■ About Nitrosamines Exchange</p>	<div> J S</div>	146	817	1d
<p>Metformin Recall mkt'd by Viona Pharmaceuticals Inc</p> <p>■ Nitrosamines in the News</p>	<div></div>	1	8	2d



REMOVED THE SURVEY POP-UP

- 1) 3-pops were appearing to newcomers on their first visit.
- 2) Removing pop-ups probably didn't have a huge material impact, but probably improved member satisfaction.
- 3) Better to have time-limited pop-ups for surveys or ones that appear after a visit of a few pages.



UiPath Community 2021.12 Preview Release

Studio

For the latest release we are bringing a lot of under the hood improvements to the general performance of Studio. You will see a faster startup time, a faster workflow analyzer and an optimized compilation process.

Additions to the + Sign Support in Studio

all categories ▾

all tags ▾

Categories

Latest

Top

UiPath Replies

My Activity

+ New Topic

CATEGORY

News

5 / week

- Release Notes
- Tutorials
- New Features
- Events
- Blogs
- Challenges
- Knowledge Base
- Job Board

Help

337 / week

Need help with an automation? Post here.

- Activities
- Studio
- StudioX
- Robot
- Assistant
- Test Suite
- Mobile Automation
- Automation Cloud
- Orchestrator
- Automation Ops
- Orchestrator Mobile
- Action Center
- Apps
- Insights
- Data Service
- AI Center
- Chatbots
- Automation Hub
- Task Capture
- Task Mining
- Process Mining
- Community
- Marketplace
- Forum
- Documentation
- Forms
- Document Understanding
- Technology Integrations
- IT Automation
- AI Computer Vision
- Something Else

Feedback

24 / week

Leave product feedback and bug reports here.

- Activities
- Studio
- StudioX
- Robot
- Assistant
- Test Suite
- Mobile Automation
- Automation Cloud
- Orchestrator
- Automation Ops
- Orchestrator Mobile
- Action Center
- Apps
- Insights
- Data Service
- AI Center
- Chatbots
- Automation Hub
- Task Capture
- Task Mining
- Process Mining
- Community
- Marketplace
- Forum
- Documentation
- Other Products

Learn

13 / week

New to UiPath? Start with [Academy classes](#).

- Academy New Courses
- Academy Feedback
- Academic Alliance
- Certification
- Reboot Your Skills

LATEST



UiPath with Boris Krumrey

1

4h

Events



Using a dynamic varibale in selector and get the value from Config file

Studio

STUDIO QUESTION SIGN_IN



Enable Test Automation Features in OnPrem Orchestrator

Orchestrator

ORCHESTRATOR QUESTION



A robot for my interview

Studio



Type into function does not work android emulator

Studio

STUDIO QUESTION TOOLS



On clicking download option in Storage bucket, Instead of downloading the file, it is navigating to a different page and says could not find the requested page

RPA Discussions

GENERAL

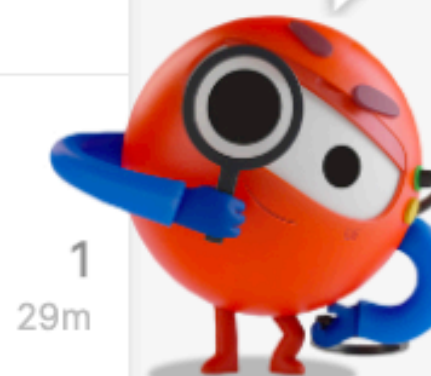
UiPath has a good example of pop-ups

Log In using your UiPath Account to:

- get help with your automation projects
- share feedback, report bugs or just drop us any question
- become an MVP and get access to exclusive events
- save your user preferences like themes and more
- automatically sign in to other services
- get in touch with our Forum staff

Sign Up

Log In





CREATED A SUGGESTED LIST OF QUESTIONS

- 1) Newcomers reported not knowing what questions to ask.
- 2) We created examples and types of questions past members had asked.
- 3) This appeared to have had a significant impact upon engagement.



ENCOURAGED MEMBERS TO KNOW THE COMMUNITY MANAGER'S NAME

- 1) People either ignore emails from community@companyname.com accounts or spam filters were picking them up.
- 2) If they did open it, they would rarely respond and engage.
- 3) We wanted to encourage members to respond directly to the community manager and have a conversation.
- 4) Encouraged members to have ongoing discussions with the community manager.

Hello {First Name},

My name is Shuning (pronounced as shoo-ning). I am the Community Manager of the Veracode Community, a user Community where developers and security practitioners learn how to use Veracode and support each other to develop secure software.

Your Community access is now enabled through the Veracode Platform. As a **customer** Community member, you get:

- **Access to our top experts** - people who have been through what you've been through and would love to help.
- A comprehensive database of **documentation**.
- A breakdown of the **best and most popular Veracode integrations**.
- **Best practices** and **case studies**.
- Help to **fix flaws**.
- A place to **ask questions and get help**.
- Opportunities to **contribute to the product roadmap** by submitting "Ideas"

See you in the Community!

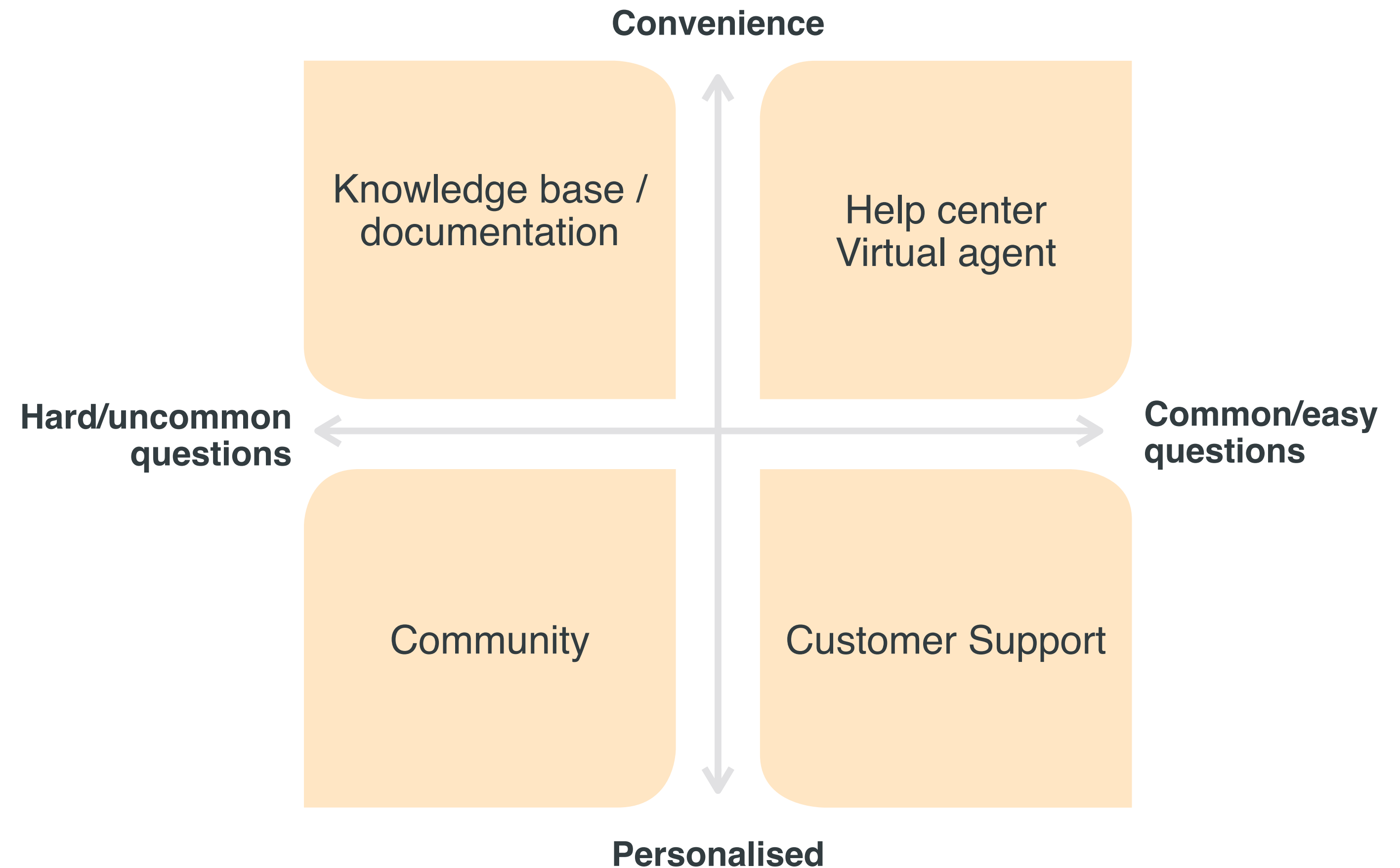
--Shuning

P.S. If you have self-registered for the Veracode Community before, you will still have access to that Community account, which is **separate** from your **Veracode Platform** account. If you'd like to merge both accounts, let me know (shsu@veracode.com)!



FOUND THE RIGHT POSITIONING

- 1) Previous messaging focused on being a part of a group of peers like themselves
- 2) Our research showed members first wanted quick responses to long-tail questions (but might explore joining peer groups later).
- 3) We focused the unique messaging on getting answers to questions no-one else can help with (and finding the latest tips you can share with others).
- 4) This was reflected in the banner, CTA, and everyone else a member could get help.

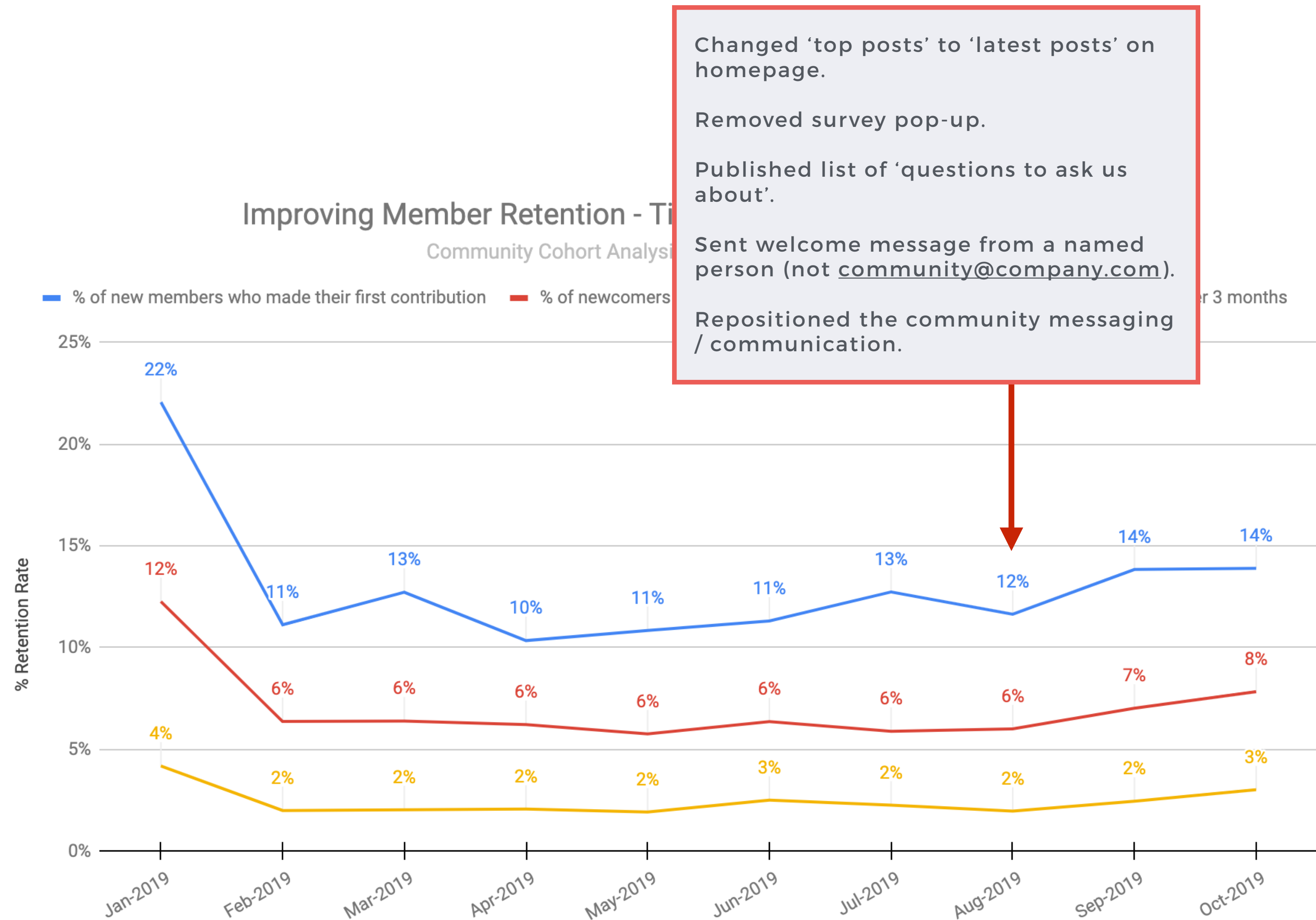




NOTICEABLE IMPROVEMENT

The number of members who made their first contribution increased by 17% and the number of members still visiting after 3 months almost doubled during this period.

Although the percentage differences themselves are quite small, this has a noticeable impact upon the level of participation in the community.





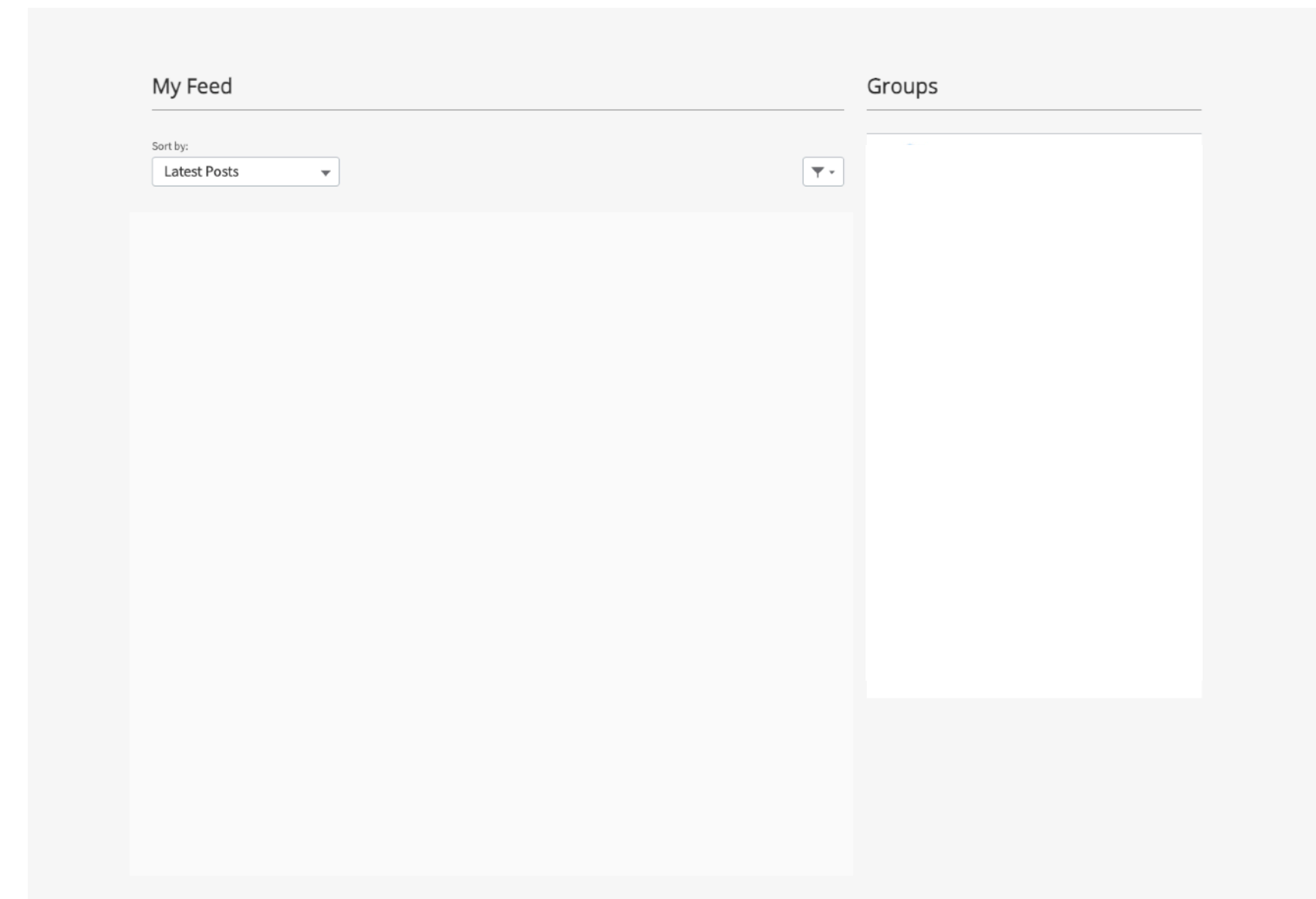
STEP THREE

PERSONALISING THE COMMUNITY EXPERIENCE

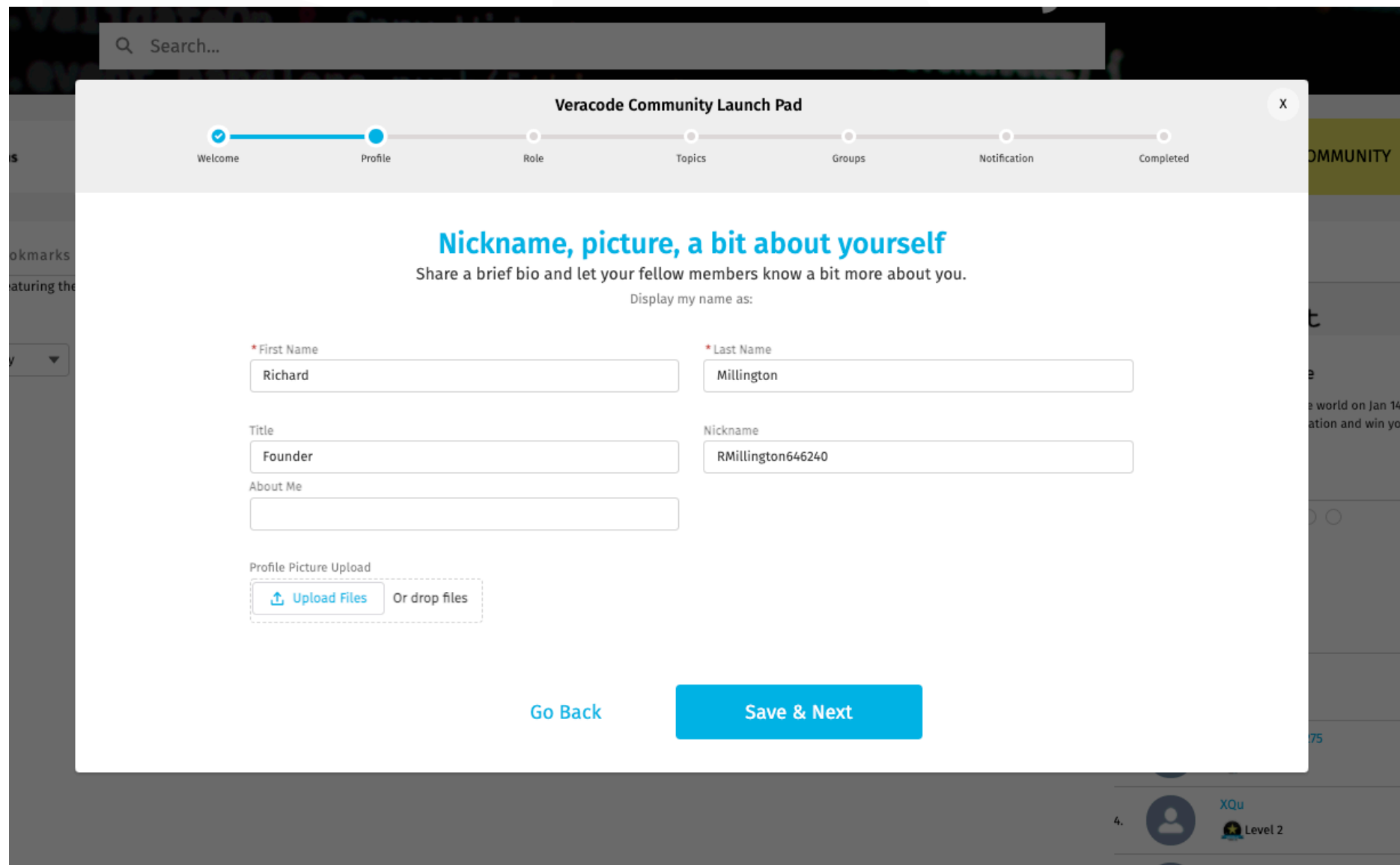


MEMBERS TO FOLLOW LIST

- 1) Members often had blank feeds upon joining the community (or feeds of very limited activity).
- 2) Created a list of members and topics for newcomers to follow in the community.
- 3) Not a huge win, but seems to have improved the member experience for newcomers.



CUSTOM ONBOARDING JOURNEYS



Veracode Community Launch Pad

Progress: Welcome (Completed), Profile (Current), Role, Topics, Groups, Notification, Completed

Nickname, picture, a bit about yourself

Share a brief bio and let your fellow members know a bit more about you.

Display my name as:

*First Name: Richard

*Last Name: Millington

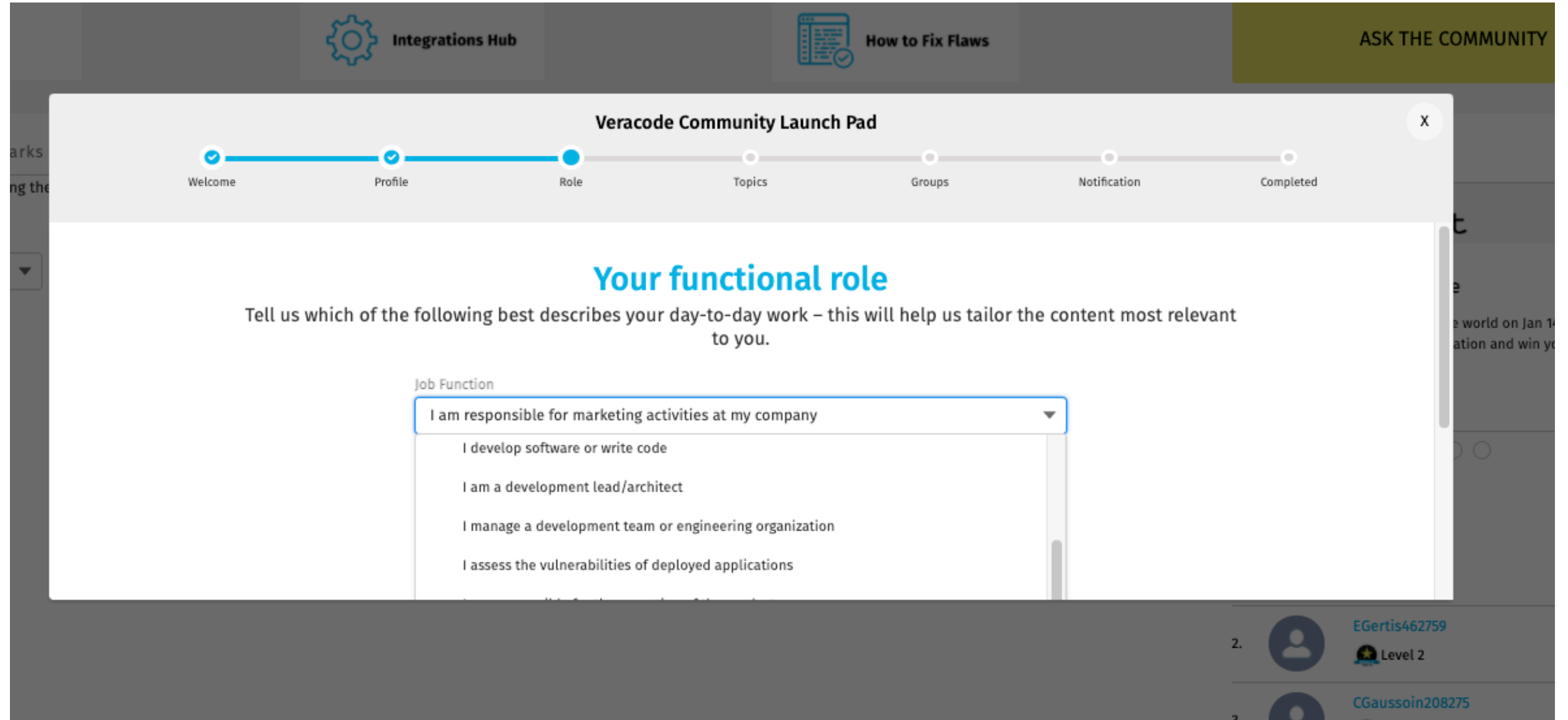
Title: Founder

Nickname: RMillington646240

About Me:

Profile Picture Upload: Or drop files

[Go Back](#) [Save & Next](#)



Veracode Community Launch Pad

Progress: Welcome (Completed), Profile (Completed), Role (Current), Topics, Groups, Notification, Completed

Your functional role

Tell us which of the following best describes your day-to-day work – this will help us tailor the content most relevant to you.

Job Function:

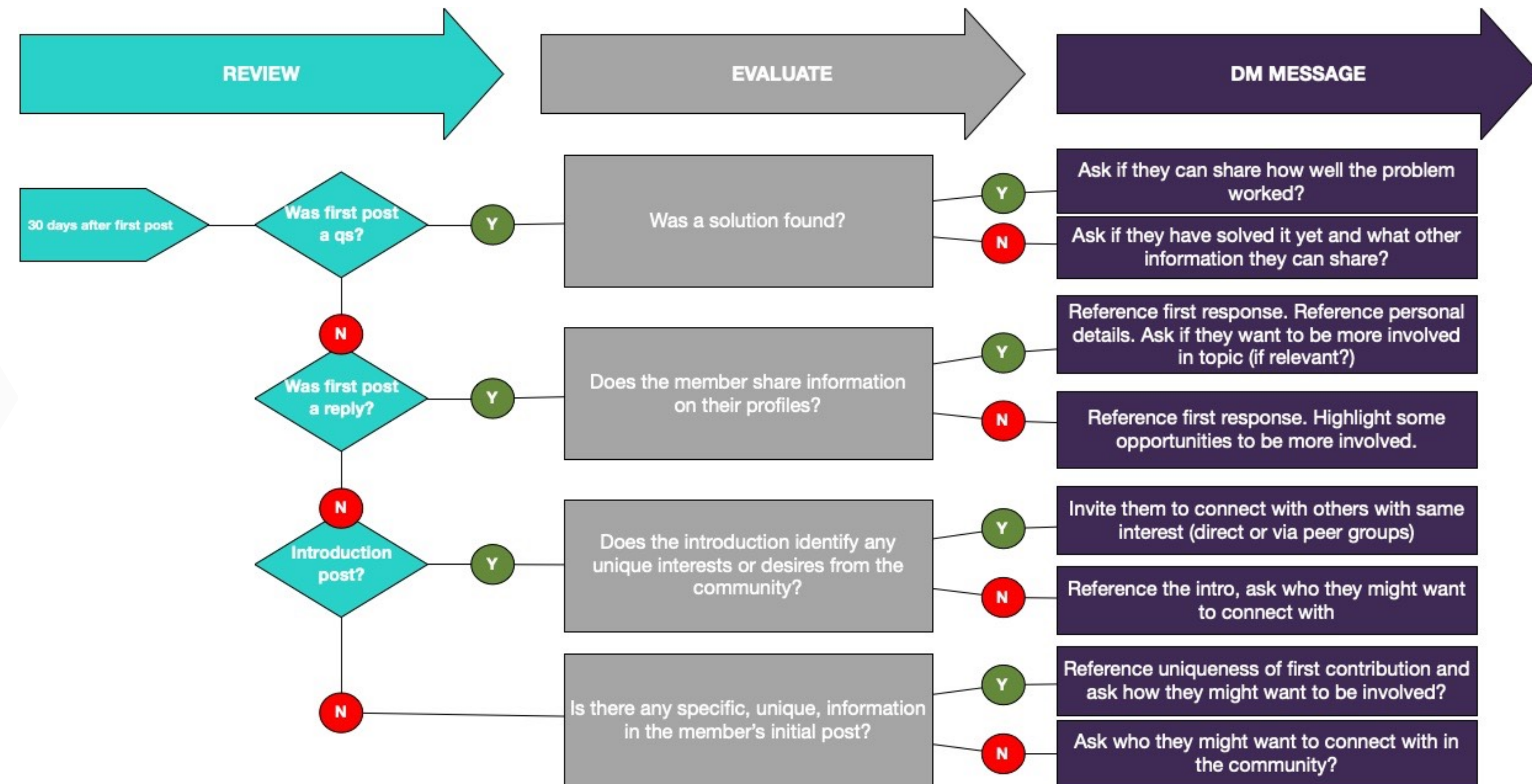
- I am responsible for marketing activities at my company
- I develop software or write code
- I am a development lead/architect
- I manage a development team or engineering organization
- I assess the vulnerabilities of deployed applications

[HTTPS://WWW.7SUMMITSINC.COM/RESOURCES/ONBOARDING/](https://www.7summitsinc.com/resources/onboarding/)



PERSONALISED RESPONSES TO EVERY POSTER

- 1) Members seemed to respond to direct messages from the community manager (and other members).
- 2) Developed a system for ensuring moderators and community managers can engage in every member in a unique way.
- 3) Probably highest impact thing to drive early participation.
- 4) Only did this well 40% of the time.



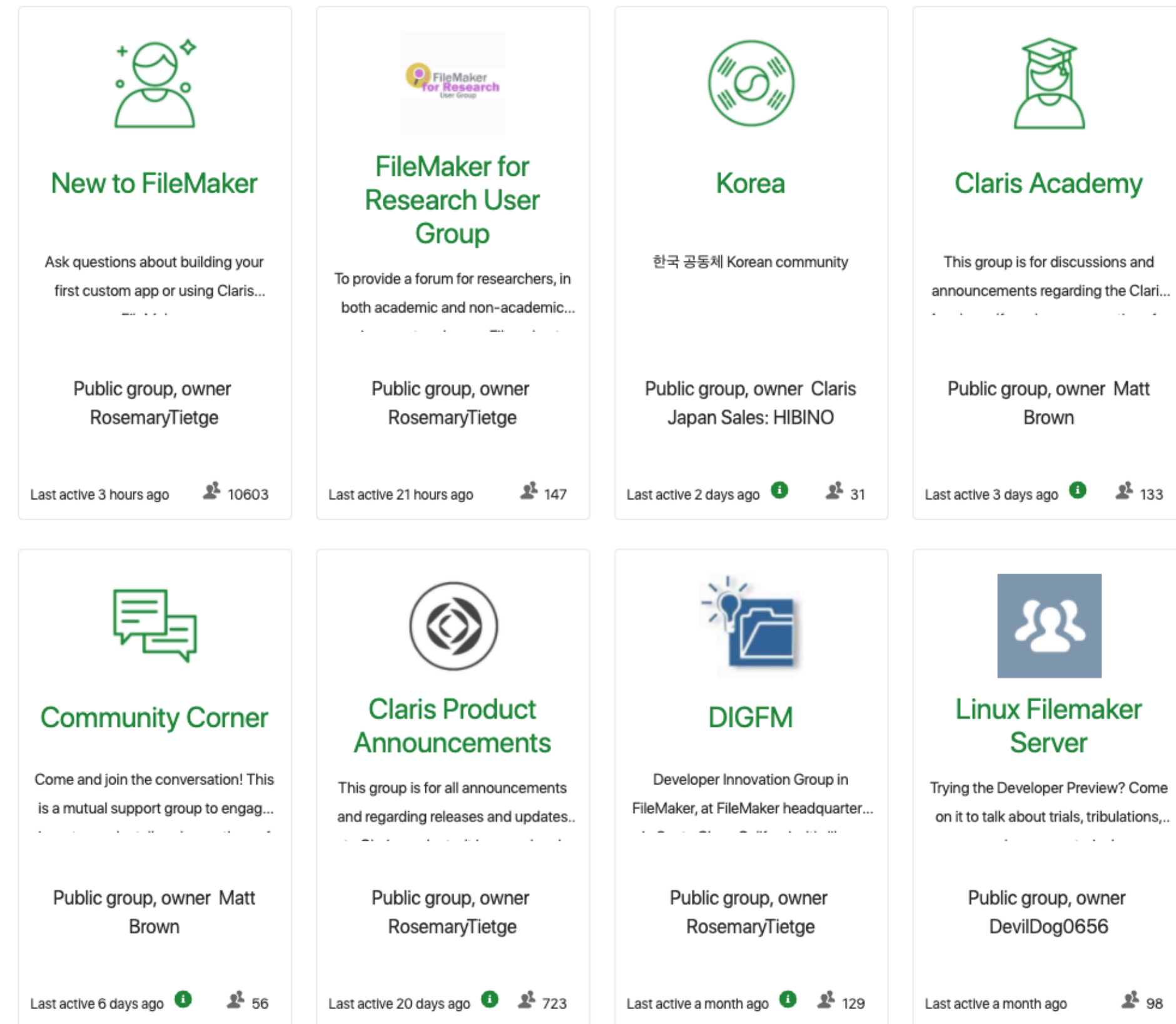
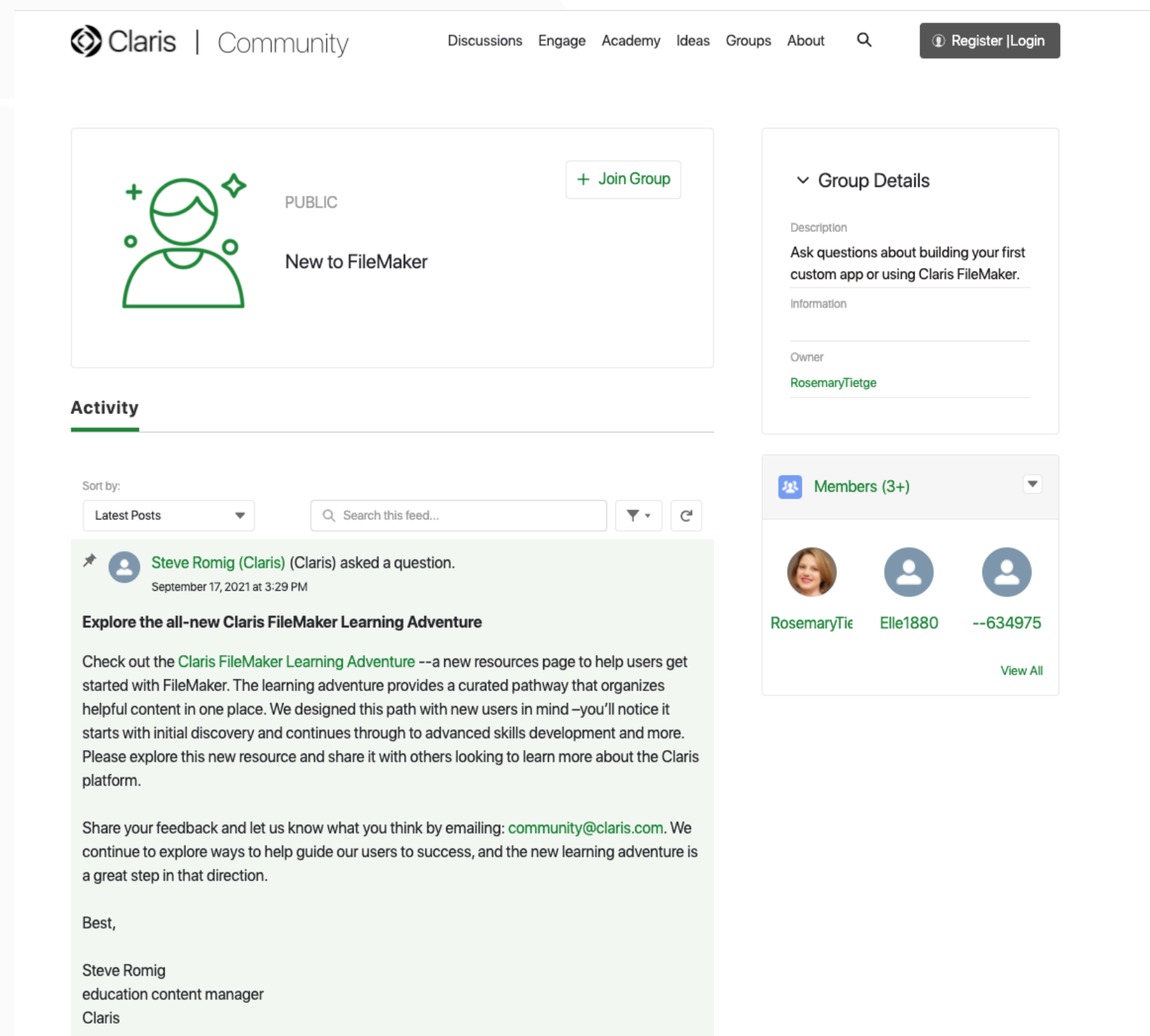


NEWCOMER MEETING

- 1) Newcomers frequently wanted help from brand reps when using the product. But this doesn't scale.
- 2) Hosted a weekly meeting for community/product newcomers to ask questions and get support.
- 3) High effort for mixed rewards. Outsourced to superusers and later abandoned.



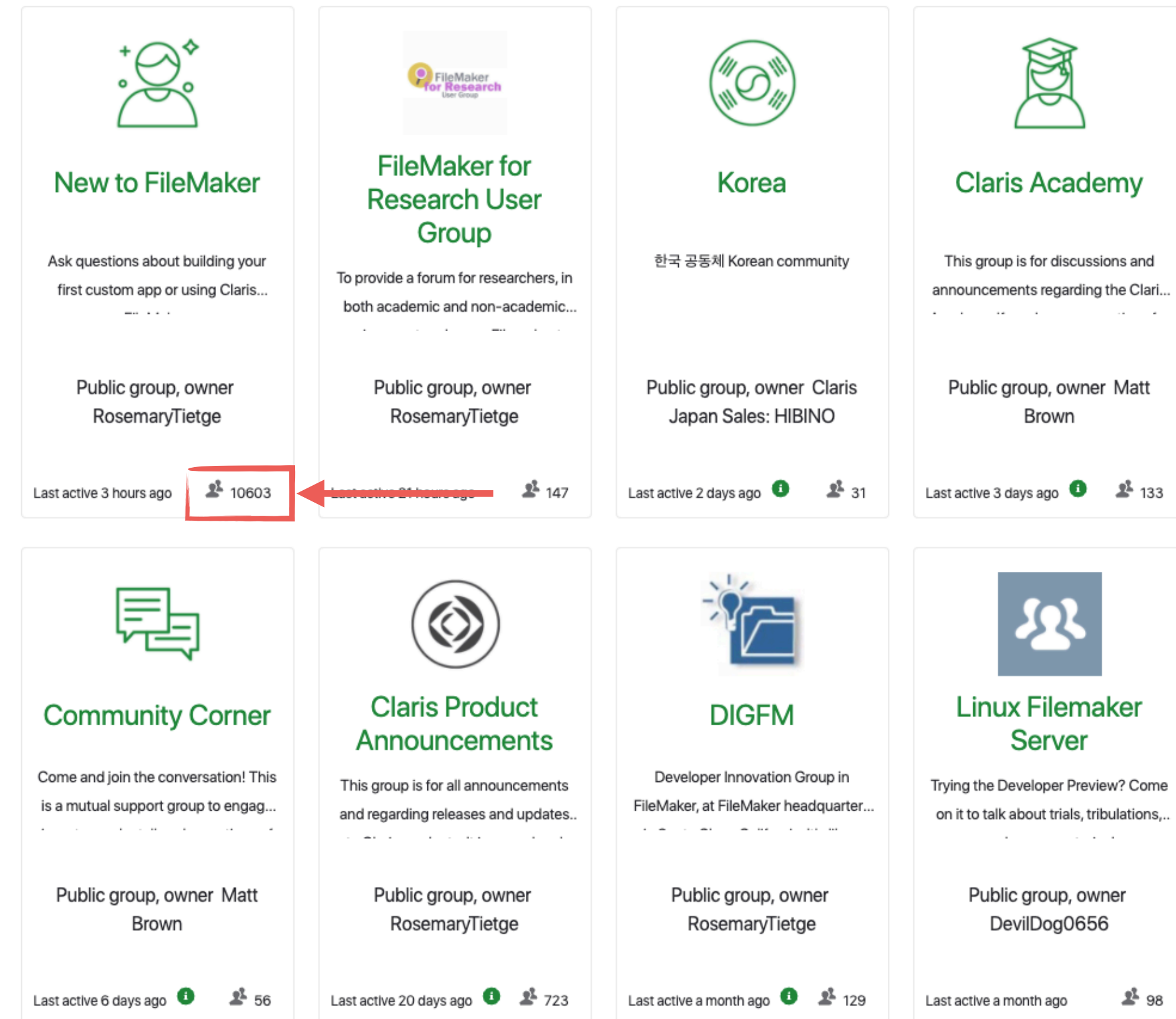
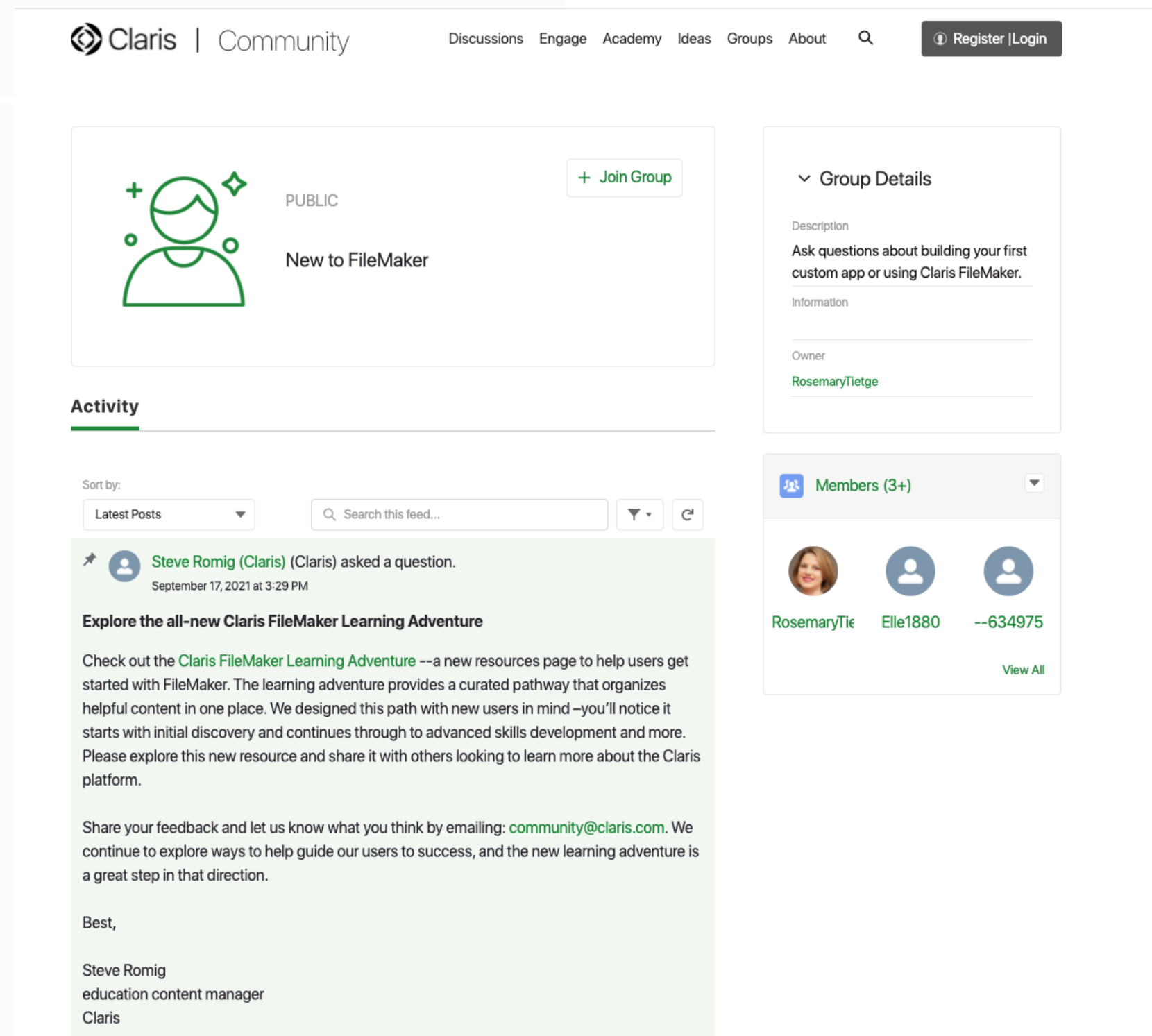
CREATED A NEWCOMER GROUP



- 1) Members were nervous about asking questions in the community.
- 2) Created a newcomer group solely for product newcomers (rather than community newcomers).
- 3) Slow start, but soon had a steady cadence of questions. Probably led to a few percentage points increase in members who participate.



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FINDING EVERYONE A ROLE

- 1) Upgraded the messages from the community manager to focus on the ABCD approach.
- 2) Finding a role (or asset) everyone in the community can contribute.
- 3) High effort requiring lots of training and support.



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“Hi [name],

I really loved your post about [topic] last week.

Did you find [clarification question]?

I think our members might really benefit from learning more from your experiences if you might be interested?

I’m thinking it might be great to have you [run a group/ write a regular blog/host an event/reply to discussions] on a regular basis?

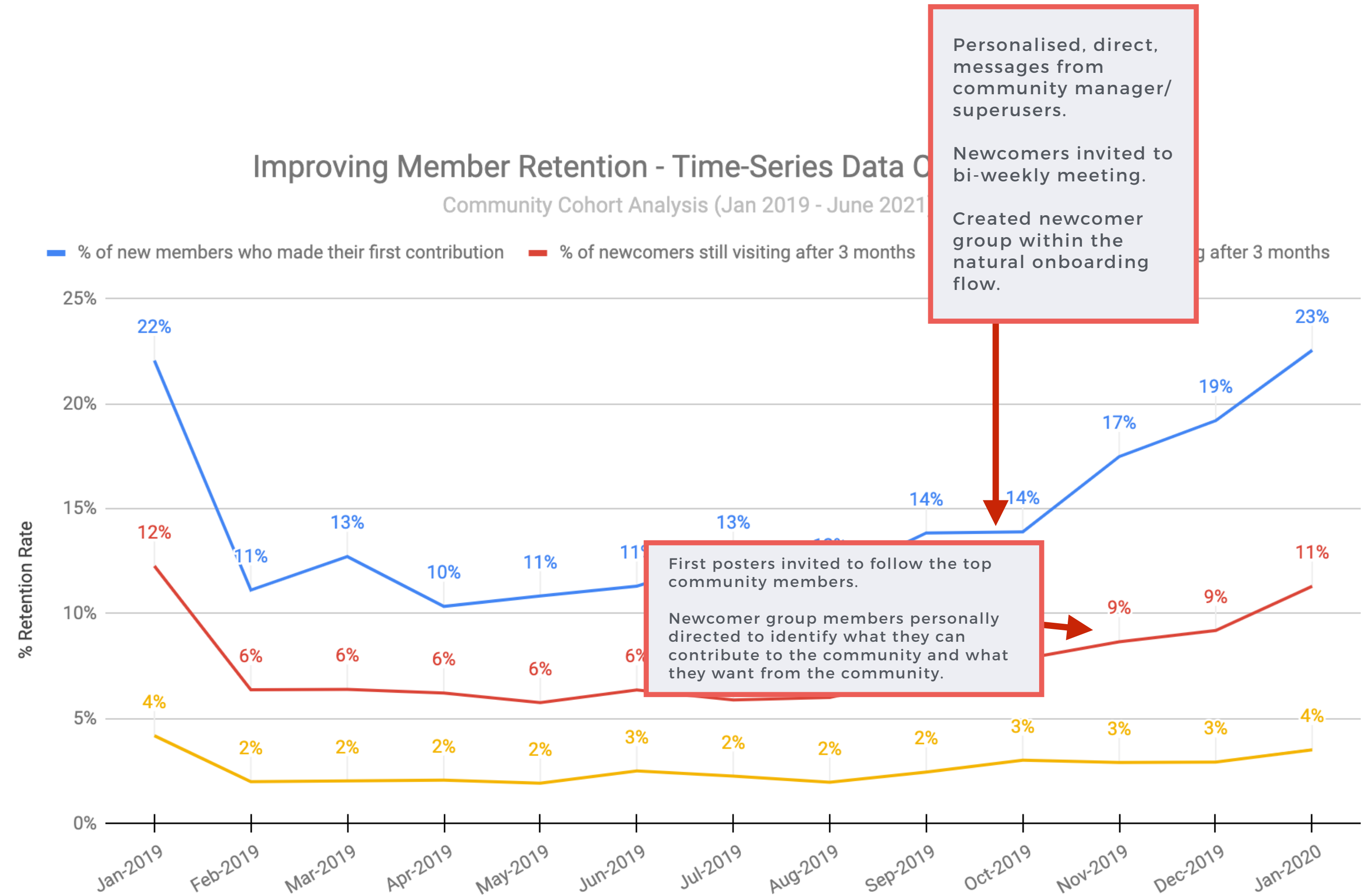
Let me know if you’re interested.”



RAPID PROGRESS

This is where the numbers begin to really increase at a noticeable level. By end of the year we had doubled most of the retention rate metrics from the first year.

The personalised messages, finding members a role, and newcomer groups appear to have had the biggest impact (although the latter took some time to get going).





STEP FOUR

MAKE IT EASY FOR SUPERUSERS



STANDARDISED TEMPLATES

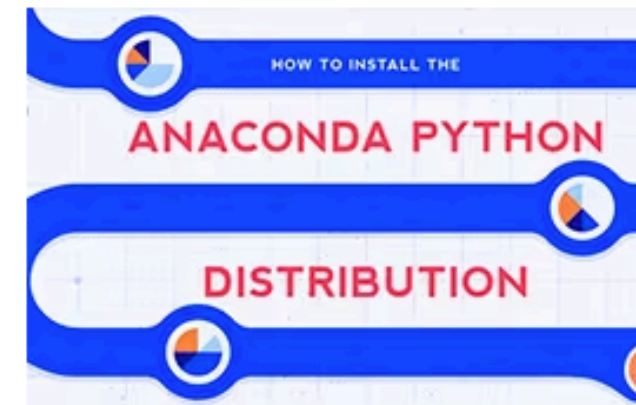
- 1) Created a flow-chart for superusers to follow to respond to and engage other community members. This outlined how superusers can respond to any message.
- 2) Developed a set of templates for responding to different types of questions (linked to within the flow-chart).
- 3) Shared **lots** of examples of good and bad responses.



CURATED THE BEST RESOURCES

- 1) Newcomers were asking the same repetitive questions.
- 2) Put together a curated list of top resources and discussions within the community which “every newcomer should read”.
- 3) Probably a big win (but not tracked individually).

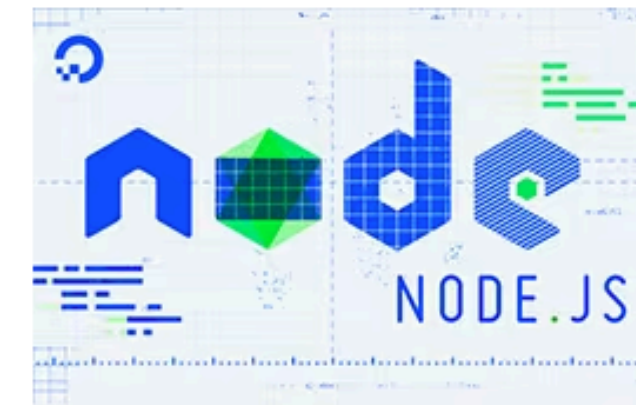
Featured Content



TUTORIAL

How To Install the Anaconda Python Distribution on Ubuntu 20.04

Anaconda is an open-source package manager, environment manager, and distribution of the Python and R programming languages.



TUTORIAL SERIES

How To Code in Node.js

Node.js is a popular open-source runtime environment that can execute JavaScript outside of the browser.



CURRICULUM

Introduction to the Cloud

This curriculum is designed to introduce open-source cloud computing to a general audience, along with the skills necessary to securely deploy appl...



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This book highlights practical sysadmin skills, common architectures that you'll encounter, and best practices that apply to automating and running...



TUTORIAL SERIES

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In this series, learn more about WordPress and how to install, configure, and optimize WordPress sites.



TUTORIAL SERIES

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Go (or GoLang) is a modern programming language originally developed by Google that uses high-level syntax similar to scripting languages.



TUTORIAL

How To Install Linux, Apache, MySQL, PHP (LAMP) Stack on Ubuntu 20.04

A “LAMP” stack is a group of open-source software that is typically installed together to enable a server to host dynamic websites and web apps...



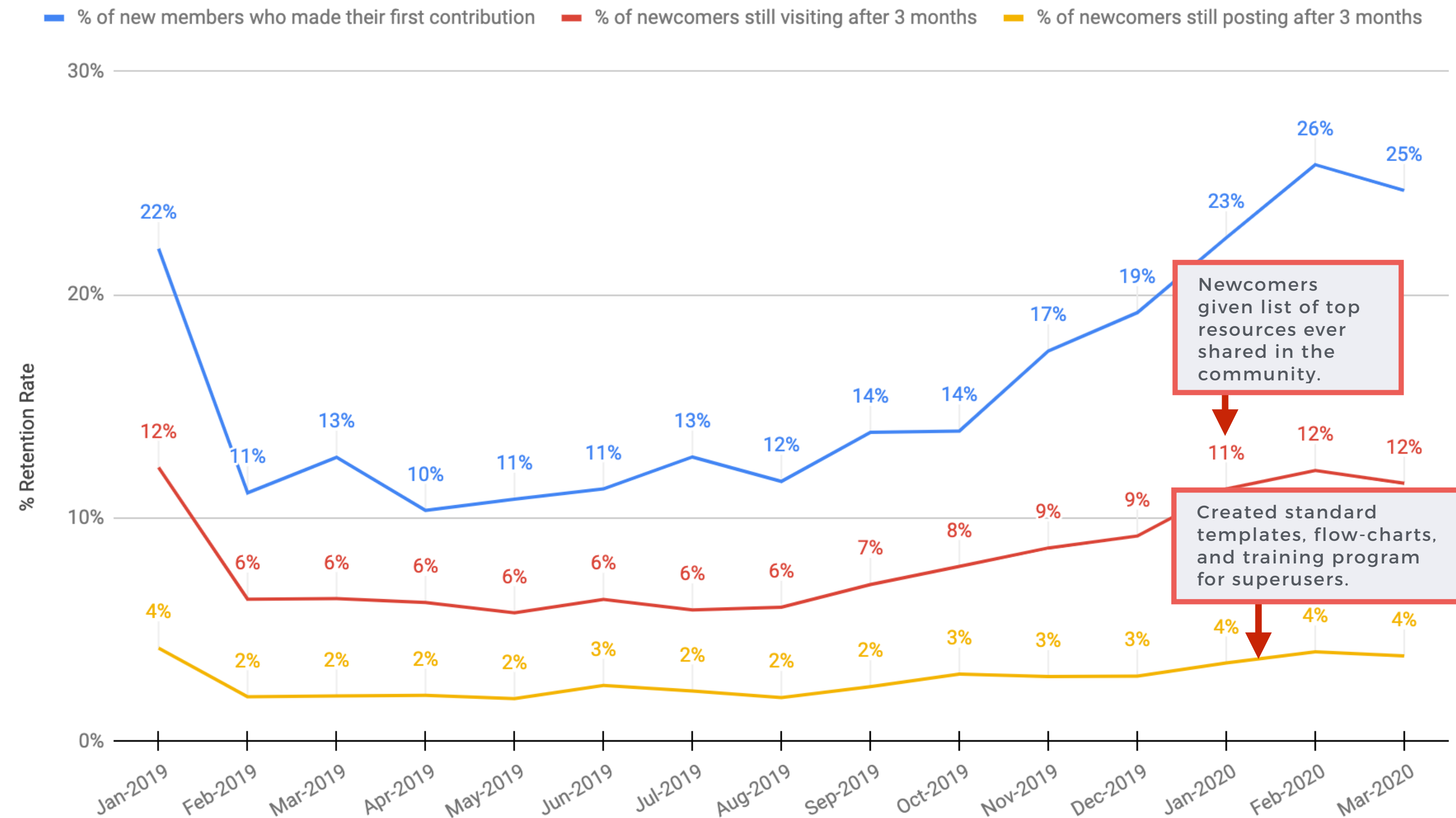
HIGH-IMPACT ACTIVITIES

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While there wasn't any specific intervention targeted at getting newcomers to make their first contribution, this metric continued to rise during this period. We do not have an obvious explanation for this.

Improving Member Retention - Time-Series Data Over Two Years

Community Cohort Analysis (Jan 2019 - June 2021)



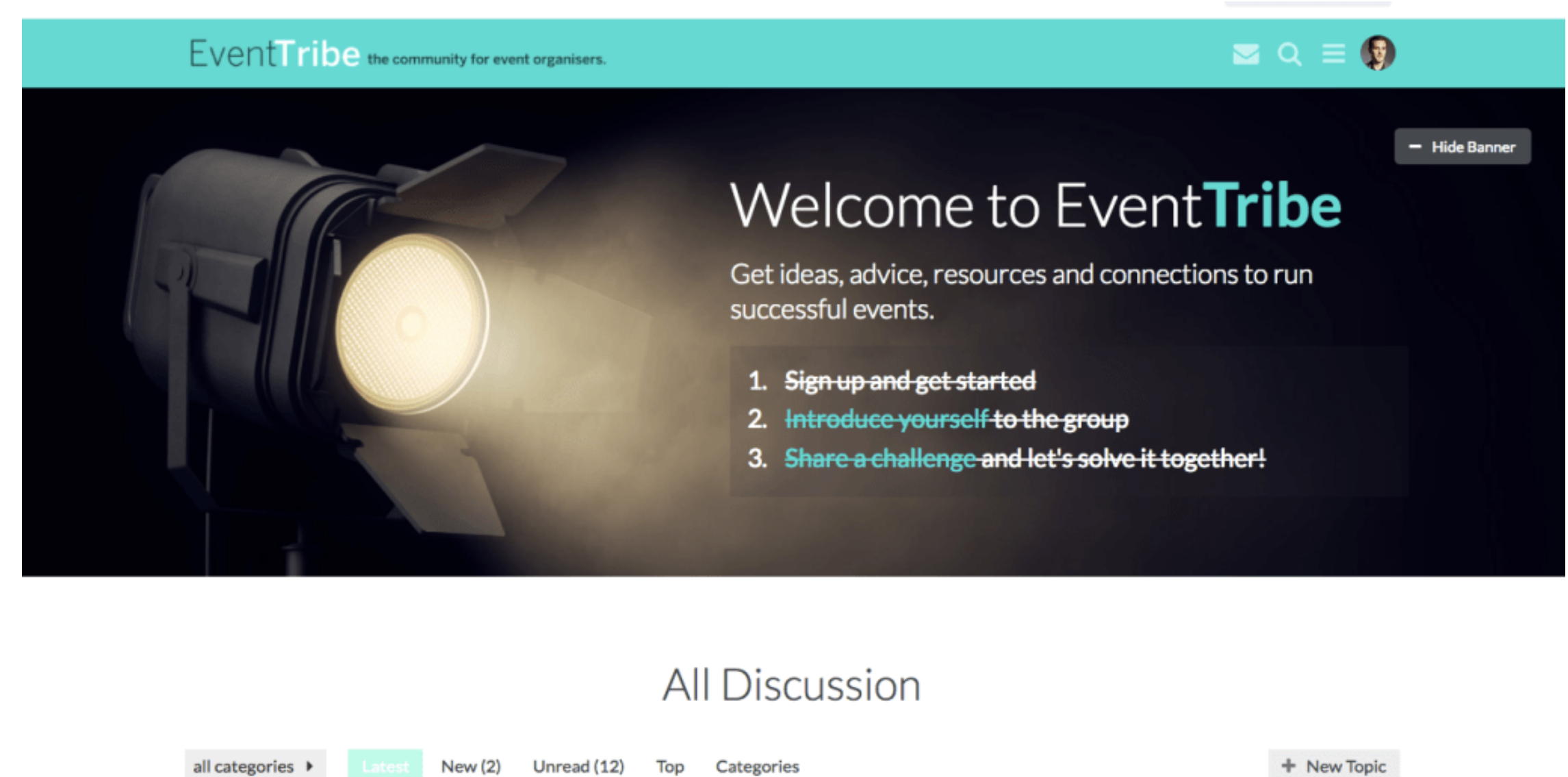
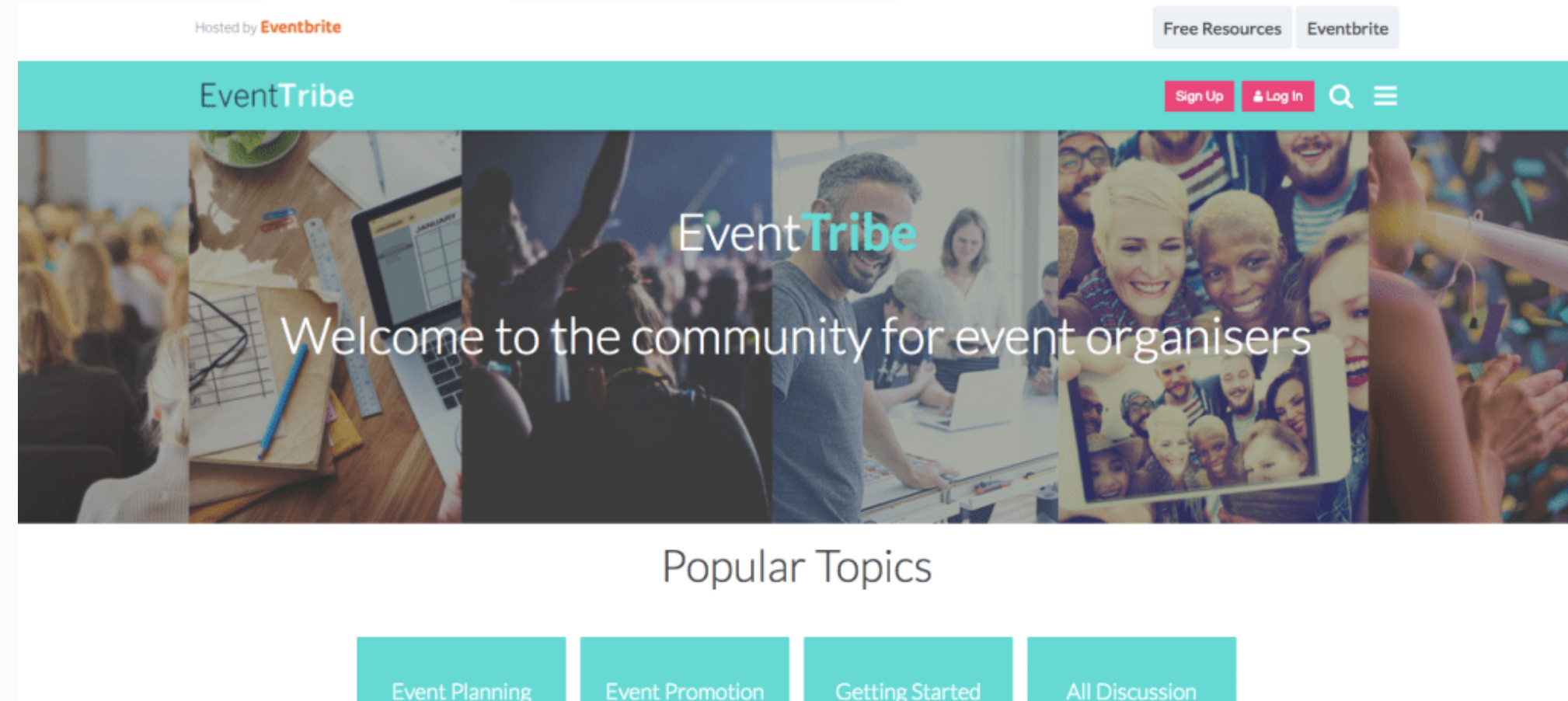


STEP FIVE

BANNER RELAUNCH AND FOLLOW-UPS



REDESIGNED THE BANNER



- 1) The previous banner lacked specific calls to action and a clear differentiator of the community's purpose.
- 2) We revamped to three actions visitors could take right now with links.
- 3) Positioned as 'solve problems', 'top tips' and 'find a group'.



CODECADEMY BANNER

[Home](#) [Pricing](#) [Catalog](#) [Log In](#)

Codecademy Forums

Welcome! These forums are a friendly place for everyone learning to code. To get started, read our [new user guide](#).

[Get help](#) with a course, read an [inspiring story](#), and [earn Trust Levels](#) for being a helpful community member.

Helpful Links:

- [Reporting a bug?](#)
- [Billing questions? Submit a ticket.](#)
- [Codecademy Help Center - For official product support](#)
- [Join our community on Facebook!](#)
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<div>Community</div> <div>Learn how the Forums work, chat with other learners, and find opportunities to practice your skills.</div>	25 / week 1 new	🔒 The Do's and Don'ts of Codecademy Oct '19 What are your biggest struggles while you are learning to code? 18h Python - ¿Por qué se puede llamar a una función antes de declararla? 17h
<div>Projects</div> <div>Share your work and get feedback from the community. Feedback is a vital component in getting better with coding and all ability levels are welcome here, so don't be shy!</div>	25 / week 2 new	Netflix Data 17h ☑ Orion Constellation Project: What's wrong with my z-axis? 18h Warby Parker SQL Project 19h
<div>FAQ</div> <div>This category is locked so only admins can post new topics in it.</div>	1 / week	How to select only last names? 2d Why would raw text need a structure? Jan 10



FOLLOW-UPS TO CHECK PROGRESS

- 1) Used an automation tool to create a list of members for superusers to reach out to.
- 2) 65% of FTPs (first-time posters) received a follow-up message after 3 months.
- 3) Invitation to join veteran groups if still engaged.



AUTOMATICALLY ASSIGNING MEMBERS TO ROLES

- 1) Tried to automated assigning members to roles based upon their past activities.
- 2) Members received an email alerting them what role they had been assigned to.
- 3) Choice about whether to accept it or not. Most roles related to specific topics/groups. 10% to 20% acceptance rate.



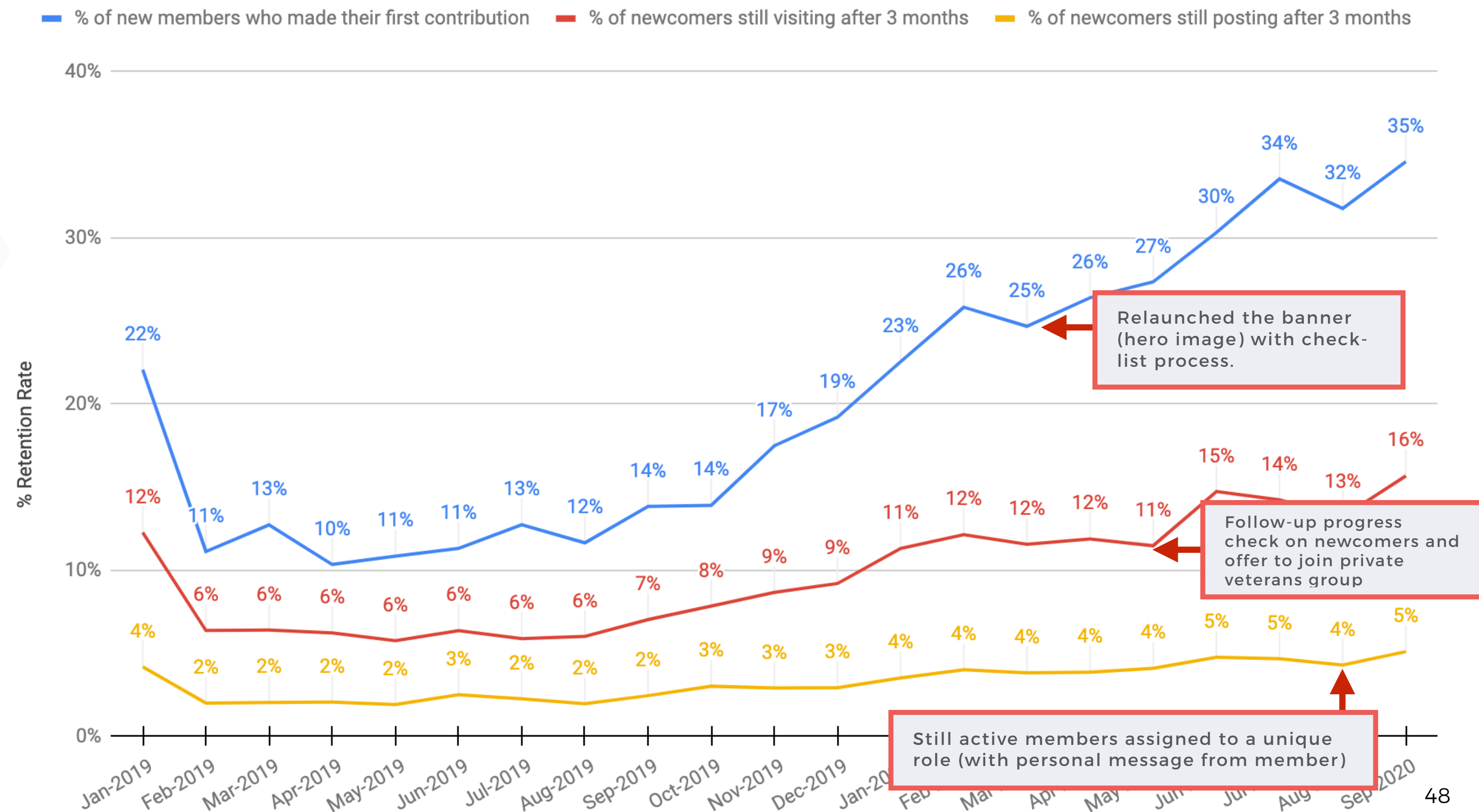
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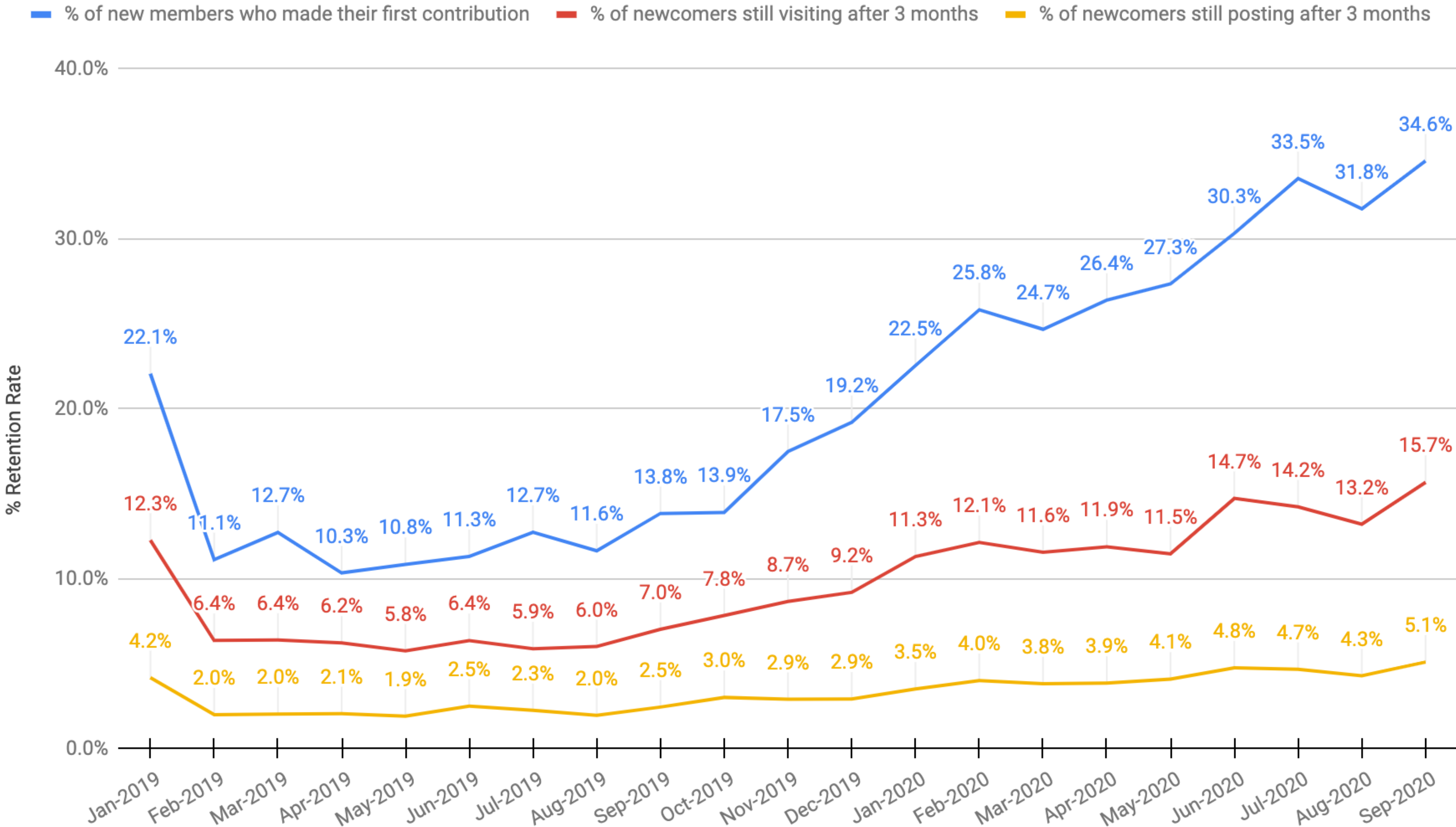
SUMMARY

WHAT WORKED / DIDN'T WORK?



Improving Member Retention - Time-Series Data Over Two Years

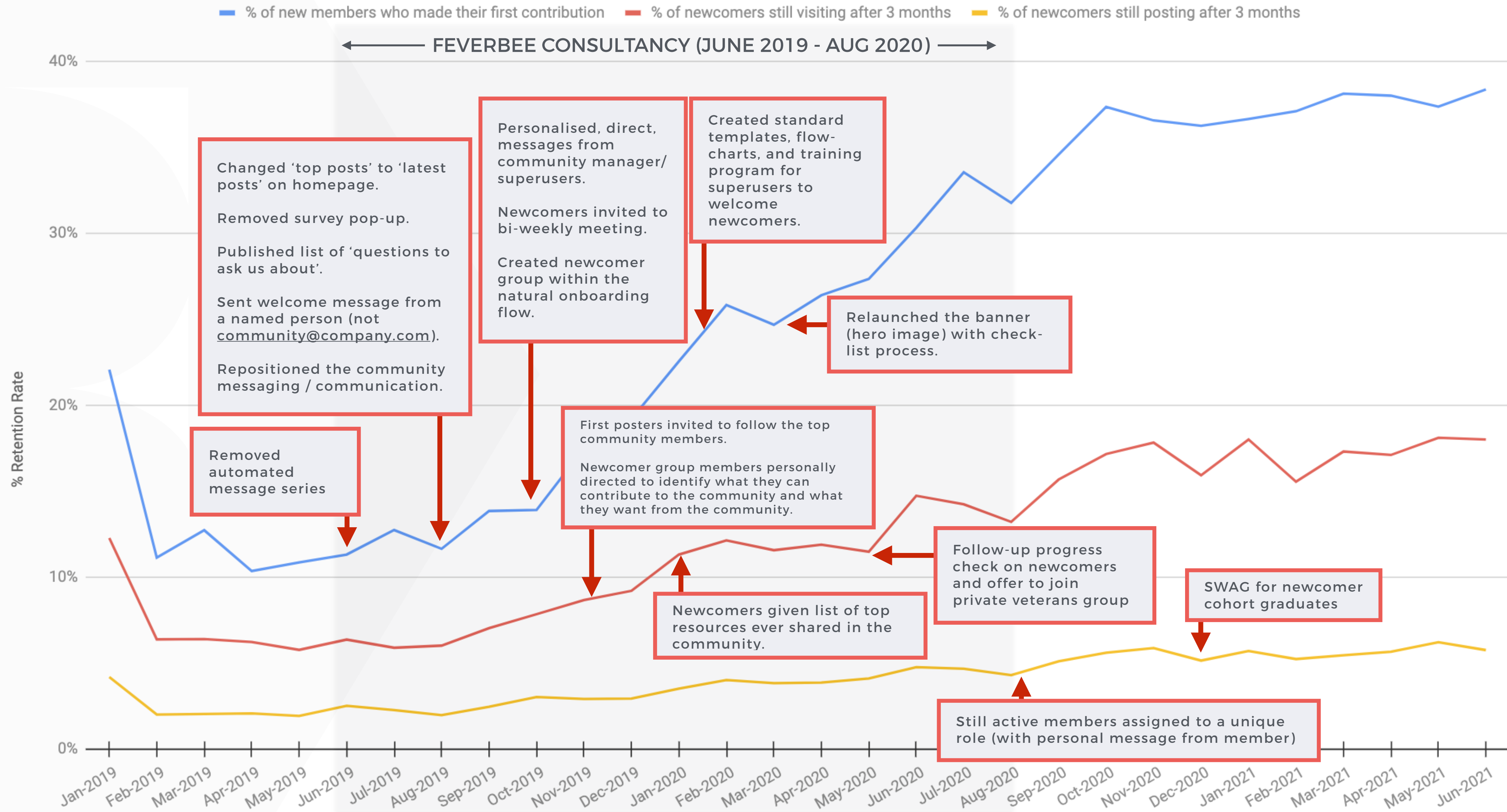
Community Cohort Analysis (Jan 2019 - June 2021)





Impact of Personalised Messages Upon Member Retention Rates

Community Cohort Analysis (Jan 2019 - June 2021)





KEY LESSONS

- 1) Do the research (prioritise what to focus on).
- 2) Most members can't be more engaged than they already are.
- 3) Improving by a few percentage points has a BIG impact upon long-term engagement.
- 4) Personalised messages seem to have the biggest impact.
- 5) Useful, unique, contributions are huge.
- 6) Suggested questions helped.
- 7) Making members feel they can make a unique contribution had a big impact.



BUILD YOUR COMMUNITY (Pearson, 2021)

BY RICHARD MILLINGTON

AVAILABLE ON AMAZON

Richard Millington



Turn your connections into a
powerful online community

Richard Millington

Community Consultant

Richard Millington is the founder of FeverBee, a community consultancy whose 310+ clients have included Apple, Facebook, Google, SAP, HP, The World Bank, Novartis, Sephora, and many more.

310+

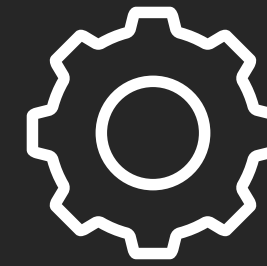
Communities developed

Richard has helped many of the world's largest organisations develop successful online communities.

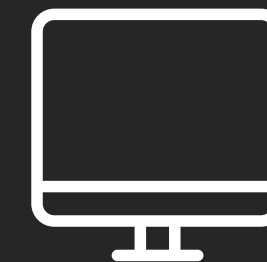
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Published books

Author of Buzzing Communities (2012), The Indispensable Community (2018), and Build Your Community (2021)



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NEED HELP?

RICHARD@FEVERBEE.COM